

Walkervale State School

Annual Implementation Plan 2023

WALKERVALE STATE SCHOOL BELIEF STATEMENT

I believe every student can achieve their own 'extraordinary'.



My purpose is to provide engaging, age appropriate teaching and learning for every student.

Early intervention and providing the right ongoing support will ensure every student can succeed.

 $My \, responsibility \, is \, to \, build \, a \, respectful, caring \, environment \, with \, high \, expectations \, and \, consistent \, boundaries, \, where \, students \, belong \, and \, feel \, safe.$

I believe that strong staff collaboration, alignment, and precision enables every student to achieve their 'extraordinary'.



Walkervale SS Strategic Plan 2020 - 2023 Key Improvement Strategies

- * Collaboratively develop a whole-school inclusion framework to enhance outcomes for all students including Aboriginal & Torres Strait Islander students, students with disability & high achievers.
- * Further develop structures & systems that enable all staff to engage in intentional collaboration within and across teams to strengthen the delivery of the agreed EIA.
- * Strengthen instructional leadership & facilitate teacher engagement in systematic observation, feedback & coaching processes to improve curriculum delivery & school-wide teaching practice.
- * Further develop staff knowledge and understanding of the AC and P-12 CARF to enhance systematic curriculum delivery to all students and quality assure its enactment.
- * Collaboratively review the school's pedagogical framework; decide on signature high-yield teaching practices and quality assure school-wide implementation of the framework.

2023 IMPROVEMENT PRIORITY (EIA): Develop Walkervale State School's model of Inclusive Education.

Employ the 'Equity and Excellence' strategy to build our inclusive education capabilities. Align and embed our 'Belief Statement' to build our inclusive education culture.

Planning and Enacting the Intended Curriculum (Educational Achievement)

- *Develop collective understanding of version 9 of the Australian Curriculum particularly English and maths.
- *Refine the use of disaggregated data and collaborative assessment of student work (CASW) to inform teaching and increase the number of students achieving C, B and A in English and maths.
- *Enact the four phases of moderation in a process with network schools where all teachers and leaders collaboratively assess student work.
- *Further develop structures to ensure line of sight for leaders and teachers that the intended and planned curriculum is enacted in every classroom.

Driving Equity of Performance for all Sub-groups (Culture and Inclusion)

- *Partner with Principal Advisor Inclusion, develop staff inclusive education capabilities and maximise access to learning by removing barriers, differentiating and making reasonable adjustments.
- *Disaggregate data and ensure equity for all students including Aboriginal and Torres Strait Islander students, children in out of home care and students with disability.
- *Work with regional support staff to develop staff cultural capabilities particularly in valuing First Nations cultures and voice.
- *Further develop data-informed complex case management processes and the use of effective pedagogical practices to improve student learning.

Driving Successful Transitions and Meaningful Pathways (Wellbeing and Engagement)

- *Know each student and understand what works best to engage each one is his/her learning.
- *Further develop successful student transition and support processes in collaboration with early childhood education centres, support organisations and high schools.
- *Co-design with all stakeholders tailored transition plans for vulnerable and at-risk students.
- *Collaborate with schools and support organisations to foster cluster-based initiatives and sharing of knowledge and effective practices.
- *Recognise the importance of engagement and wellbeing for both students and staff and seek out improvement opportunities.
- *Explicitly teach PBL expectations and their link to 'Pause' functions of the brain program.

24 Feb 2023

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David Hillhouse (Lead Principal NCR)

Ken Peacock (Principal Walkervale S.S.)

Charise Sell (P&C President Walkervale S.S.)

Endorsement: This plan was developed in consultation with the school community and meets school needs and systemic requirements.

Planning and Enacting the Intended Curriculum (Educational Achievement)	Baseline	6 Month	12 Month
IMPROVEMENT PRIORITY: Develop Walkervale's model of Inclusive Education. Employ the 'Equity and Excellence' strategy to build our inclusive education capabilities. Align and embed our 'Belief Statement' to build our inclusive education culture. (Walkervale EIA)	How do we know? Dec 2022	How will we know? July 2023	How will we know? December 2023
Every school has a systematic approach to lead, monitor & review curriculum, teaching, & learning from the intended through to the planned curriculum (NCR Operational Plan)	(All Students) English Achievement	(All Students) English Achievement	(All Students) English Achievement
*Develop collective understanding of version 9 of the Australian Curriculum particularly English and maths. (Walkervale EIA) Be knowledgeable and ready for the updated Version 9 of the phased implementation of the Australian Curriculum, starting in 2024 within the key learning areas of English and Mathematics. (NCR Operational Plan)	P-6 – 83.1% A-C; 40.1% A-B P-2 – 74.7% A-C; 42.4% A-B 3-6 – 89.4% A-C; 38.9% A-B	P-6 – 85% A-C; 42% A-B P-2 – 77% A-C; 43% A-B 3-6 – 92% A-C; 43% A-B	P-6 – 87% A-C; 45% A-B P-2 – 80% A-C; 45% A-B 3-6 – 95% A-C; 45% A-B
*Refine the use of disaggregated data and collaborative assessment of student work (CASW) to inform teaching and increase the number of students achieving C, B and A in English and maths. (Walkervale EIA) Enable teachers to use data and collaborative assessment of student work to inform learning and teaching, inclusive of case management and effective pedagogical practice. and Support teachers to develop assessment literate learners through visible learning strategies, for example data walls, learning walls, bump it up walls, annotated work samples, and through student and teacher feedback processes. (NCR Operational Plan) *Enact the four phases of moderation in a process with network schools where all teachers and	(All Students) Mathematics Achievement P-6 – 84.5% A-C; 47.7% A-B P-2 – 82.1% A-C; 48.7% A-B 3-6 – 89.0% A-C; 48.1% A-B	(All Students) Mathematics Achievement P-6 – 86% A-C; 48% A-B P-2 – 84% A-C; 49% A-B 3-6 – 90% A-C; 49% A-B	(All Students) Mathematics Achievement P-6 – 87% A-C; 50% A-B P-2 – 87% A-C; 50% A-B 3-6 – 92% A-C; 50% A-B
leaders collaboratively assess student work. (Walkervale EIA) Embed the four phases of moderation (including external moderation) to review and inform next steps for learning and teaching. (NCR Operational Plan) *Further develop structures to ensure line of sight for leaders and teachers that the intended and planned curriculum is enacted in every classroom. (Walkervale EIA) Implement processes to review and refine marking guides to ensure alignment to the year level achievement standard and provide opportunities for every student to access the A & B standard and demonstrate their achievement at the A and B level. and Develop a clear line of sight for leaders to quality assure the intended, planned and enacted curriculum using strategies such as learning walks and talks, data review and the Sharratt five questions for students, teachers and school leaders. (NCR Operational Plan)	What adjustme Every studen	is every student <u>improving</u> in his/her <u>nts</u> are we making to ensure every st t achieves at least one year of learnin support so that every student realise	udent is <u>improving?</u> g growth in 2023

Planning and Enacting the Curriculum (Key Strategies)	Evidence of Impact	Resources financial, human, physical	Responsible officer/s	Artefacts
	Students can/will use classroom learning wall (including bump it up section) as third teacher and can articulate how they use the third teacher their learning answer five questions about their learning What am I learning and why? How am I doing? How do I know? How can I improve? Where do I go for help? Teachers can/will use learning ladder and pedagogy wall to identify and monitor marker students to 'lift' collective achievement identify marker students and engage in effective opportunities (CASW) to improve their pedagogical practices employ learning walls with bump it up expectations and A, B, C samples of student work aligned to the GTMJ for the current term English unit engage in the 4 phases of moderation both within their cohort within the school and with colleagues from other network schools Leaders can/will develop whole school disaggregated data wall to enhance CASW particularly around First Nations students, students, children in out of home care and students with disability conduct leadership team line of site visits in every	•	=	Curriculum Calendar Data Plan CARP Disaggregated Whole School Data Wall Cohort Learning Ladders and Pedagogy Walls Marker students 5Q feedback sheets Classroom Third Teacher Learning Walls with Bump it up. Collated end of term A-E indicative data in English and maths SORD 'Clarity' text Network 15 minutes
marker students, Aboriginal and Torres Strait Islander students, students with a disability and children in out of home care.	classroom with provision of feedback to teachers through the 5 questions for students develop the school's moderation cycle in conjunction with other network schools			notes

Driving Equity of Performance for all Sub-groups	Daniella -	C BA - u.th	42.84	
(Culture and Inclusion)	Baseline	6 Month	12 Month	
IMPROVEMENT PRIORITY: Develop Walkervale's model of Inclusive Education. Employ the 'Equity and Excellence' strategy to build our inclusive education capabilities.	How do we know? Dec 2022	How will we know? July 2023	How will we know? December 2023	
Align and embed our 'Belief Statement' to build our inclusive education culture. (Walkervale EIA) All leaders will build their understanding and skills to implement inclusive practices that ensure	(Students with Disabilities) English Achievement	(Students with Disabilities) English Achievement	(Students with Disabilities) English Achievement	
parity for all sub-groups, strengthen processes to remove barriers to success, and work together with communities to maximise student achievement, engagement and retention. (NCR Operational Plan)	P-6 – 58.5% A-C; 16.9% A-B P-2 – 54.8% A-C; 21.4% A-B 3-6 – 67.7% A-C; 05.9% A-B	P-6 – 62% A-C; 20% A-B P-2 – 60% A-C; 23% A-B 3-6 – 70% A-C; 15% A-B	P-6 – 65% A-C; 25% A-B P-2 – 65% A-C; 25% A-B 3-6 – 75% A-C; 20% A-B	
*Partner with Principal Advisor Inclusion, develop staff inclusive education capabilities and maximise access to learning by removing barriers, differentiating & making reasonable adjustments. (Walkervale EIA) Engage in inclusive education practices using the Inclusive Education Scan & Assess, in schools	(First Nations Students) English Achievement P-6 – 83.0% A-C; 28.4% A-B P-2 – 73.0% A-C; 35.1% A-B 3-6 – 90.2% A-C; 23.5% A-B	(First Nations Students) English Achievement P-6 – 85% A-C; 35% A-B P-2 – 75% A-C; 37% A-B 3-6 – 92% A-C; 30% A-B	(First Nations Students) English Achievement P-6 – 87% A-C; 40% A-B P-2 – 80% A-C; 42% A-B 3-6 – 95% A-C; 35% A-B	
and early childhood settings, to support the implementation of action plans that prioritise next steps towards equity for Indigenous children and young people, children and young people with disability and children in care. (NCR Operational Plan)	(Out of Home Care) English Achievement P-6 - 88.9% A-C; 33.3% A-B	(Out of Home Care) English Achievement P-6 - 100% A-C; 50% A-B	(Out of Home Care) English Achievement P-6 - 100% A-C; 50% A-B	
*Disaggregate data and ensure equity for all students including Aboriginal and Torres Strait Islander students, children in out of home care and students with disability. (Walkervale EIA)	P-2 - 75.0% A-C; 25.0% A-B 3-6 - 100.0% A-C; 40.0% A-B	P-2 - 100% A-C; 50% A-B 3-6 - 100% A-C; 50% A-B	P-2 - 100% A-C; 50% A-B 3-6 - 100% A-C; 50% A-B	
*Work with regional support staff to develop staff cultural capabilities particularly in valuing First Nations cultures and voice. (Walkervale EIA) Be culturally competent and in partnership with regional resources, support school staff to expand their cultural capability in empowering Aboriginal and Torres Strait Islander students to achieve excellence in their learning. (NCR Operational Plan) and Identify and maximise opportunities to collaborate with Aboriginal and Torres Strait Island Communities and Interagency partners utilising co-design processes to build an inclusive school culture. (NCR Operational Plan) *Further develop data-informed complex case management processes and the use of effective pedagogical practices to improve student learning. (Walkervale EIA) Embed data-informed complex case management processes, for individual students from across sub-groups, to maximise access to learning by removing barriers, differentiating and making reasonable adjustments. (NCR Operational Plan)	(Students with Disabilities) Mathematics Achievement P-6 – 67.2% A-C; 21.8% A-B P-2 – 68.3% A-C; 23.2% A-B 3-6 – 69.0% A-C; 20.7% A-B (First Nations Students) Mathematics Achievement P-6 – 86.4% A-C; 34.1% A-B P-2 – 89.2% A-C; 29.7% A-B 3-6 – 81.4% A-C; 34.9% A-B (Out of Home Care) Mathematics Achievement P-6 - 77.8% A-C; 66.7% A-B P-2 - 50.0% A-C; 50.0% A-B 3-6 - 100.0% A-C; 80.0% A-B	(Students with Disabilities) Mathematics Achievement P-6 - 72% A-C; 25% A-B P-2 - 72% A-C; 25% A-B 3-6 - 72% A-C; 25% A-B (First Nations Students) Mathematics Achievement P-6 - 88% A-C; 37% A-B P-2 - 90% A-C; 35% A-B 3-6 - 84% A-C; 37% A-B (Out of Home Care) Mathematics Achievement P-6 - 100% A-C; 75% A-B P-2 - 100% A-C; 75% A-B 3-6 - 100% A-C; 85% A-B	(Students with Disabilities) Mathematics Achievement P-6 - 75% A-C; 30% A-B P-2 - 75% A-C; 30% A-B 3-6 - 75% A-C; 30% A-B (First Nations Students) Mathematics Achievement P-6 - 90% A-C; 40% A-B P-2 - 92% A-C; 40% A-B (Out of Home Care) Mathematics Achievement P-6 - 100% A-C; 75% A-B P-2 - 100% A-C; 75% A-B 3-6 - 100% A-C; 85% A-B	
How are <u>all</u> students engaged and improving in their learning? (No group outperforming another.) What <u>adjustments</u> are we making to ensure <u>every student</u> is engaged and improving? Embrace diversity by creating welcoming, inclusive and accessible settings Value student, parent, community voice in our approach to teaching and learning	SOS (Staff) Feel confident embedding Aboriginal and Torres Strait Islander perspectives across the learning areas 85.7%		SOS (Staff) Feel confident embedding Aboriginal and Torres Strait Islander perspectives across the learning areas 95%	

Driving Equity of Performance for all sub-groups (Key Strategies)	Evidence of Impact	Resources (financial, human, physical	Responsible officer	Artefacts
#Partner with Principal Advisor- Inclusive Education to support staff in the development and embedding of the school's model of inclusive education. #Develop the precinct and collaboration model of inclusive education across all cohorts #Refine the current school belief statement using Equity and Excellence as the lens around educational achievement, wellbeing and engagement, culture and diversity. #Support teachers to adjust curriculum delivery for all students particularly Indigenous students, children in out of home care and students with disabilities. #Support vulnerable students (ECDP to Year 6) with complex engagement needs through case management partnerships #Ensure consistency of early, inclusive education practice to support early years students by employing additional teacher and teacher aide support. #Seek support to focus on Age Appropriate Pedagogies as part of the school pedagogical approach and case management and learning walls as part of the curriculum cycle #Provide case management that supports attendance, behaviour and English and maths achievement for Aboriginal and Torres Strait Islander students, children in out of home care and students with disabilities #Ensure education support plans are in place for all students living in out of home care situations #Join with other Bundaberg schools to gain professional	Students can/will learn and achieve (at least 1 year of learning growth) along side similar age peers with equitably distributed support and within an accessible inclusive education setting see themselves in their learning particularly Aboriginal and Torres Strait Islander students, students with disabilities and children in out of home care have opportunity to voice their view on the beliefs of our school community Teachers/staff can/will be involved in Crossing Cultures or similar Aboriginal and Torres Strait Islander cultures professional learning discuss ways they are making reasonable adjustments for students and ensure they are engaged and improving work collaboratively to improve inclusive education practices within precincts on 1 or 2 cohorts discuss and analyse disaggregated data sets with colleagues within the school and with other schools to identify potential barriers to learning for groups of students. Leaders can/will employ strategies, based on disaggregated data, to improve outcomes for Indigenous students, Children in Care and students with disability.	•		Case management records Oneschool personalised learning First Nations committee establishment and minutes Out of Home care stakeholder meeting minutes SLaW data and minutes Disaggregated English and maths achievement data and data wall School Opinion survey data Indigenous Education training CASW meeting minutes and learning ladders
learning around local First Nations cultures and develop ongoing partnerships	improve case management processes and the use of effective pedagogical practices to improve student learning use Equity and Excellence and the belief statement to develop the model of inclusive education (culture and capabilities)			Classroom learning walls Belief Statement

Driving Successful Transitions and Meaningful Pathways	Baseline	6 Months	12 Months
(Wellbeing and Engagement)	Daseinie	o monens	12 101011113
IMPROVEMENT PRIORITY: Develop Walkervale's model of Inclusive Education Employ the 'Equity and Excellence' strategy to build our inclusive education capabilities. Align and embed our 'Belief Statement' to build our inclusive education culture. (Walkervale EIA) All children and young people will successfully transition from any program/year level supported through focussed activities, events, intentional engagement, learning and wellbeing programs, case management practices and shared collaboration with students, par-	How do we know? Dec 2022 Behaviour P-6 SDAs- 25 (18 students) Follow up- 121 (61 students)	How will we know? July 2023 Behaviour P-6 SDAs- 10 (10 students) Follow up- 40 (25 students)	How will we know? December 2023 Behaviour P-6 SDAs- 18 (13 students) Follow up- 60 (40 students)
ents and staff. (NCR Operational Plan)	Prep SDAs- 0 Follow up- 20 (3 students)	Prep SDAs 0 Follow up- 5 (2 student)	Prep SDAs- 0 Follow up- 10 (2 students)
*Know each student and understand what works best to engage each one is his/her learning. (Walkervale EIA)	Year 1 SDAs- 0 Follow up- 5 (5 students)	Year 1 SDAs- 0 Follow up- 5 (2 students)	Year 1 SDAs- 0 Follow up- 10 (2 students)
*Further develop successful student transition and support processes in collaboration with early childhood education centres, support organisations and high schools. (Walkervale EIA) Recognise and value transitions as a whole-of-life journey to support all children and young	Year 2 SDAs- 1 Follow up- 10 (6 students)	Year 2 SDAs- 0 Follow up- 3 (3 students)	Year 2 SDAs- 0 Follow up- 4 (3 students)
people to successfully move to the next stage of their learning pathway. and	Attendance (All Students) Attendance P- 6- 86.0%	Attendance (All Students) Attendance P- 6- 90%	Attendance (All Students) Attendance P- 6- 88%
Develop context-based transition plans that identify high-yield strategies to support children & young people to be enrolled & confidently engage in their next step. (NCR Operational Plan)	Attendance >85%- 34.8%	Attendance >85%- 25%	Attendance >85%- 30%
*Co-design with all stakeholders tailored transition plans for vulnerable and at-risk students. (Walkervale EIA) Co-design and enact quality transitions based on shared knowledge and practice by engaging in collaborative partnerships and cluster-based initiatives.	(Students with Disabilities) Attendance P -6- 83.6% Attendance >85%- 39.4% (First Nations Students)	(Students with Disabilities) Attendance P -6- 90% Attendance >85%- 25% (First Nations Students)	(Students with Disabilities) Attendance P -6- 88% Attendance >85%- 30% (First Nations Students)
and Provide tailored transitions for all vulnerable and at-risk students through case-management and access to integrated supports based on need. (NCR Operational Plan)	Attendance P – 6- 80.4 % Attendance >85%- 59.7%	Attendance P – 6- 90% Attendance >85%- 25%	Attendance P – 6- 88% Attendance >85%- 30%
*Collaborate with schools and support organisations to foster cluster-based initiatives and sharing of knowledge and effective practices. (Walkervale EIA)	Wellbeing SOS (Staff) Morale 81.8%		Wellbeing SOS (Staff) Morale 90%
*Recognise the importance of engagement and wellbeing for both students and staff and seek out improvement opportunities. (Walkervale EIA)	SOS (Student) I like being at my school 72.4%		SOS (Student) I like being at my school 85%
*Explicitly teach PBL expectations and their link to 'Pause' functions of the brain program and 'Zones of Regulation'. (Walkervale EIA)	SOS (Parent) Teachers are interested in my child's wellbeing 90.2%		SOS (Parent) Teachers are interested in my child's wellbeing 95%
How is every student <u>engaged</u> in his/her learning? What <u>adjustments</u> are we making to ensure every student is <u>engaged?</u>	SOS This is a good school Staff 97% Student 80.2% Parent 92.5%		SOS This is a good school Staff 98% Student 85% Parent 95%

Governance & Management	Term 1	Term 2	Term 3	Term 4
SAR				
AIP				
Budget				
Data Plan				
Annual Safety Assessment				
Evacuation Drill				
Lock Down Drill				
WHS Meeting Minutes				
Emergency Response Plan				
Enrolment Management Plan	N/A	N/A	N/A	N/A
P & C Executive				
P & C Financial				
Internal Audit	ТВА	ТВА	ТВА	ТВА
Mandatory Training				
Finance Actual/Planned				